Copenhagen Airport
Kristian Durhuus, COO

1 June 2017
Passenger Growth in CPH

- Strong passenger growth on long-haul routes = 83% increase from 2000-2016
Copenhagen Airport 2016

- **79,353** passengers per day
- **726** departures and arrivals per day
- **Overall passenger satisfaction (on a scale of 0-100): 88**
- International: 94%
- Business: 42%
- Leisure: 58%
- Domestic: 6%

**Age Composition**
- 15-29 years: 31%
- 30-49 years: 44%
- 50-59 years: 16%
- 60+ years: 9%

**Top 5 destinations**
- London 6,833*
- Stockholm 4,331*
- Oslo 4,151*
- Amsterdam 2,663*
- Paris 2,537*

* Average number of passengers per day.

**Arrived by**
- Car: 21%
- Taxi: 17%
- Metro: 31%
- Train: 28%
- Bus: 3%

**Checked in via**
- Counter: 19%
- Self-service: 29%
- Mobile: 22%
- Internet: 30%

**Employees**
- 2,498 CPH employees
- 23,000 employees at the airport
- 700+ businesses at the airport
More Facts & Figures

- 165 direct routes / 36 Long-haul
- Europe's 14-largest airport
- Scandinavia's largest airport with largest catchment of 4 million.
- One airport - two countries. Serving both Denmark and South Sweden
AT 31 DECEMBER 2016

SHAREHOLDER STRUCTURE

- **57.7%** Copenhagen Airports Denmark ApS (CAD)*
- – Ontario Teachers’ Pension Plan (OTPP)
- – Macquarie European Infrastructure Fund III (MEIF3)
- **39.2%** The Danish State
- **1.8%** Danish private and institutional investors
- **1.3%** International private and institutional investors

* See note 16 to the financial statements on related parties for a further description of OTPP’s and MEIF3’s ownership of shares in CPH.
WORLD CLASS HUB STRATEGY
World Class Hub 1.0

9 Breakthroughs

3 Strategic Themes
What have we achieved?

- We have expanded the airport
- We have more satisfied customers and employees!
- Increased Capacity: 7 mil. Passengers
- We have increased traffic
- Passenger satisfaction: 88
- Employee Engagement: 81%
- More Awards!
  - “Most Efficient Airport in Europe”
  - Air Transport Research Society, 2016
World Class Hub 2.0

5 Strategic Targets

5 Business Pillars

4 Breakthroughs
Expanding CPH as a World Class Hub
Why is an expansion of Copenhagen Airport necessary?
An aviation industry undergoing changes

Three major trends

**LIBERALISATION OF THE AVIATION MARKET**
- Increased competition between airlines in Europe, introducing point-to-point airlines (P2P)
- Shifting airline landscape

**CHANGING PASSENGER DEMANDS**
- Increased demand for direct routes
- Efficient airport with digitalized solutions

**NEW TECHNOLOGY**
- New fuel efficient and light planes expand the range of aircrafts, creating new routes (see 787 Dreamliner as an example).

**FIGURE**: The development in the total amount of routes distributed on point-to-point companies (P2P) and network companies (NWC) in Copenhagen Airport.
Global air traffic expected to almost double during the next 20 years

- 3.8 bn. passengers (2016)
- 7.2 bn. passengers (2035)

Source: IATA
Significant growth in Copenhagen Airport

- Strong passenger growth on long-haul routes = 83% increase from 2000-2016

<table>
<thead>
<tr>
<th>Year</th>
<th>Passengers in CPH</th>
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<tbody>
<tr>
<td>2000</td>
<td>18.4</td>
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<tr>
<td>2005</td>
<td>19.9</td>
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<tr>
<td>2010</td>
<td>21.5</td>
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<td>2015</td>
<td>26.6</td>
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<td>2016</td>
<td>29</td>
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Creating a strong international hub in Northern Europe

- Routes out of Europe from CPH

- Bar chart showing:
  - 2014: 27
  - 2015: 32
  - 2016: 36
A stronger international accessibility
Through 17 new long-haul routes

Current routes
San Francisco
Los Angeles
Las Vegas
Chicago
Orlando
Fort Lauderdale
Washington DC
Toronto
New York, Newark
New York, JFK
San Juan
Søndre Strømfjord
Narsarsuaq
Agadir
Marrakech
Casablanca
Cairo
Tel Aviv
Sharm El Sheikh
Beirut

Future routes
Tokyo
Baghdad
Erbil
Doha
Dubai
Lahore
Phuket
Bangkok
Singapore
Beijing
Shanghai
Miami
Boston
Teheran

Vancouver
Seattle
Mexico City
Sao Paulo
Rio de Janeiro
Cape Town
Johannesburg
Nairobi
Addis Ababa
Amman
Mumbai
New Delhi
Mumbai
New York, JFK
San Juan
Søndre Strømfjord
Narsarsuaq
Agadir
Marrakech
Casablanca
Cairo
Tel Aviv
Sharm El Sheikh
Beirut

- Current routes
- Potential routes in the future

Copenhagen Airports
Expanding CPH:
Our plan to grow from 25-40 million passengers annually is on track
CPH Masterplan

Airport layout @ 25 MPPA

40 MPPA Masterplan

60 MPPA Scenario
Current expansions

- T2 Airside
- CSC
- Bag Recláim
- T3 landside
- Forecourt
- WB busgates
- Pier C
- Pier E
- Pier C / A380
- Baggage
- WB stands
- CPH
Security area & Forecourt
Terminal 3 landside
Aircraft Stands
Planning for further expansion
One-roof terminal koncept
Departure in Terminal 2
Room for the Extraordinary
High Speed Train
Copenhagen Airport
Thank You